

Performance and Programme Board – Programme Health Report

All data supplied in the report has been populated directly from the Cheshire Planning System.

Reporting Period	FROM	1st July 2021	TO	30th September 2021
-------------------------	-------------	---------------------------------	-----------	---------------------------------------

DECISIONS TAKEN AT PERFORMANCE AND PROGRAMME BOARD

The following closure reports were approved:

Relocate the second fire engine at Ellesmere Port Fire Station to Powey Lane
Procure and Implement High Pressure Misting Lances and Drills

Governance and Commissioning

1226	BLUE LIGHT COLLABORATION PROGRAMME			
PROGRAMME SPONSOR		Chief Fire Officer	PROGRAMME MANAGER	Director of Governance and Commissioning
Previous status	Current status	Explanation (where status is red or amber)		
				
Programme Update				
It has been agreed that the Programme will go into Closedown phase. Report to be produced during Quarter 3.				



1544		REPLACEMENT OF CHESTER FIRE STATION			
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER		Group Manager Cheshire West and Chester
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
Project Update					
A closedown and evaluation report has now been produced and will be sent to the project sponsor for approval. This will then enable the project to be closed.					

1558		REPLACEMENT OF CREWE FIRE STATION			
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER		Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
Project Update					
The planning application for the development of Crewe fire station site is currently with Cheshire East Planning Officers and is to be considered during the Cheshire East planning meeting in November 2021.					
The design team have established a current BREEAM rating of excellent, and it is envisaged that this will be maintained through to the final BREEAM submission.					
The transition plan is still being consulted upon with Cheshire East staff and is being finalized by the team at Crewe Fire Station.					



1557		STATION MODERNISATION PROGRAMME		
PROGRAMME SPONSOR		Director of Governance and Commissioning	PROGRAMME MANAGER	Group Manager Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
Programme Update				
<p>The draft plans for Ellesmere Port, Knutsford, Congleton and Malpas fire stations have now been frozen following staff consultation.</p> <p>Wates are now working with their design team to finalise layouts, mechanical and electrical requirements, before presenting costs to the Service. The extent of mechanical and electrical works at Ellesmere Port, require the station staff to be relocated into temporary accommodation on site, the design of which is yet to be costed by Wates and agreed in conjunction with operational staff.</p> <p>Wates have requested an extension on the Pre-Construction Services Agreement due to the condition of the roof structures at Ellesmere Port, Congleton and Knutsford, as this will allow further investigative works to be carried out and develop an accurate programme and costs.</p>				

1575		WILMSLOW FIRE STATION TRANSITION TO DAY CREWING		
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER	Project Manager, Governance and Commissioning
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		RAG status removed until the revised Project Initiation Document is produced and approved.		
Project Update				
<p>In July 2021 the feasibility study showed that pursuing a joint development with the Police and Ambulance Service was not viable for CFRS.</p> <p>As this transition project formed a key part of the Integrated Risk Management Plan (IRMP) for 2021-2022 it has been deemed important that the Service pushes on with working towards this new state.</p> <p>The new IRMP consultation process is ongoing but it is still an aim for the Service to transition the Wilmslow Duty System to a Day crew system. This will be officially ratified once the IRMP has been agreed (expected February 2022)</p> <p>Therefore, the Service still needs to explore what options there are regarding the purchasing of houses in and around the Wilmslow area to facilitate this new duty system whilst also looking at how best it can transition staff to this new state.</p>				



This is a significant change to the original scope set out in the Project Initiation Document (PID) for the project - in effect a project reset, and as a result a new project will be setup on CPS to manage the revised project and its associated milestones.

The project will initially have two key streams of work, 1. House Purchase and 2. Staff Transition. Work Stream 1 will require a lot of upfront work to ascertain the costs and thus feasibility of the Service procuring 9 houses that will adequately meet the Service's requirements.

The PID is currently being revised and will showcase the revised approach and scope of the project moving forward.

1591		MICROSOFT 365 IMPLEMENTATION	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
			Project Manager, Governance and Commissioning
Previous status	Current status	Explanation (where status is red or amber)	
Project Update			
<p>Comms-Care has completed its design and build of the Azure Tenant and is due to move into testing October 2021.</p> <p>An internal testing team has been recruited and they are awaiting the completion of the Comms-care testing before the move into the Technical Pilot Phase.</p> <p>It was agreed at SMT that the implementation of Microsoft Teams will be put back until the 'basics' have been successfully rolled out across the organisation.</p> <p>A number of consultancies have been approached to provide advice and support with the roll out of Microsoft Teams in 2022. Meetings are due to take place late October 2021 to look at what packages they have to offer. A budget bid is being prepared to ensure budget can be allocated to this when required.</p> <p>The project is still running within agreed timescales and dependent on the outcomes of testing, a move into full roll-out of M365 across the Service is expected in December 2021.</p> <p>The Project has no high or very high risks currently, but resourcing uncertainty at Comms-care has been highlighted as a potential risk and its probability of occurring has been raised. There is also some ambiguity remaining around how staff will access work emails on Personal devices and whilst this shouldn't delay the move into the Technical Pilot it has the potential to delay exit into Phase 3 Full-roll out planned for the beginning of December.</p>			



1604		RE-ESTABLISHMENT OF IN-HOUSE COMMUNICATIONS AND ENGAGEMENT DEPARTMENT	
PROJECT SPONSOR		Director of Governance and Commissioning	PROJECT MANAGER
		Project Manager, Governance and Commissioning	
Previous status	Current status	Explanation (where status is red or amber)	
Project Update			
<p>The Joint Project Board agreed the Project Initiation Document (PID) and timescales for the project on 5th October 2021.</p> <p>The structure for the new CFRS communications department has been agreed, graded and costed. It will be subject to a 30-day consultation with staff during November, together with the police structure which is currently awaiting final approval. Implementation will take six to twelve weeks, depending on the outcome of the consultation and matching / selection process.</p> <p>Work is underway to identify and allocate assets required by each of the new departments. General ICT was ordered for the new fire team week commencing 4th October 2021 and discussions are ongoing about specialist design hardware. Facilities are engaged in the preparation of the new communications office at Sadler Road, with furniture ordered and redecoration planned for November and December.</p> <p>Current estimates for 'go live' are February / March 2022, but this is dependent on the outcome of the people change process.</p>			

Operational Policy Assurance

1490		SADLER ROAD TRAINING CENTRE PROGRAMME	
PROGRAMME SPONSOR		Deputy Chief Fire Officer	PROGRAMME MANAGER
		Group Manager Operational Policy and Assurance	
Previous status	Current status	Explanation (where status is red or amber)	
Programme Update			
<p>Quarterly defect meetings have continued to be held on site and the defect reporting process has been re-invigorated so staff are aware of the procedure.</p> <p>The final 12-month defect meeting is to be held on the 3rd November 2021.</p>			



The lessons learned report has now been produced and will be sent to the project sponsor for approval. This will then enable the project to be closed.

A Royal visit to open the new training centre was held on 13th October 2021.

1553		OPERATIONAL TRAINING GROUP REVIEW			
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER		Service Delivery Station Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
Project Update					
<p>The Pilot continues to progress well with the management team meeting frequently to address any issues that are highlighted.</p> <p>Dates have been programmed with the Representative Bodies to look to finalise an agreement over the coming months.</p>					

1567		CHESHIRE FIRE DRONES			
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER		Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
		The project timescales have slipped due to a number of factors described in the project update.			
Project Update					
<p>The exploration of options 1 and 3 highlighted in the previous quarters update (summarised below) has not been progressed to date but will be picked up by Operational Policy and Assurance Department in the next Quarter.</p> <p>Option 1: Bring the trial of an internal drone capability to a close. Investigate the creation of a Memo of Understanding (MOU) with Cheshire Constabulary (CC) for the assistance of their existing drone team when required. CFRS drone is the same platform used by CC, hence they may wish to purchase the equipment from CFRS or use it to offset any costs of providing a service to CFRS.</p> <p>Option 3: Include the drone as part of the Immediate Building Evacuation (IBE)/forward control vehicle concept. This would require several new pilots to be trained (dependant on the location chosen for the vehicle) however, competence on the operation of the drone would be easier to maintain & incident attendance times reduced.</p>					



Currently only one pilot has been able to maintain their competency as the six new pilots were not able to complete their validation training with Lancashire Fire and Rescue Service due to Covid restrictions at the time. Added to this, Lancashire can no longer provide that level of training and a new commercial provider has been approached that is able to conduct the training but at a cost.

If Option 3 is pursued then the suggestion for the location of a dedicated Immediate Building Evacuation (IBE) vehicle is Runcorn Fire Station.

1586		PURCHASE A WATER CARRIER	
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER
		Group Manager Operational Policy and Assurance	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
Project Update			
<p>The conversion of the Incident Response Unit (IRU) is on-going with the fitting of the hooklift arm at HIAB and projected to be completed by mid-November. HIAB have been able to give an accurate estimate of the dimensions and load capacity of the finished vehicle and based on this, quotes have been requested from three providers of water carriers.</p> <p>These companies are PrimeX who won the Lancashire Fire and Rescue Service tender, Crossland Tankers and Emergency One. The date for submission of quotes was 15th October 2021 with the intention of awarding the contract week ending 22nd October 2021.</p> <p>A second round of quotes was advised by procurement as the first round was for an autonomous pod carrying all the required kit and a 10,000-litre capacity. The initial quotes came in at £50k+ however dropping to 9000L bought a quote of £14k from PrimeX and now being able to stipulate the height and weight limitations, CFRS can request quotes with greater compatibility.</p> <p>The milestone indicating when the Water Carrier asset will be available for Service has been re-forecasted from November 2021 to April 2022.</p>			



1587		PURCHASE OF A HIGH REACH FIRE ENGINE		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>The HRET purchased from E1 arrived in Cheshire on 13th September 2021 and is located at Macclesfield for training.</p> <p>Five instructors have received training on the vehicle and are developing the training package to be cascaded to fire fighters.</p> <p>The vehicle has been assessed by the driving school who are now also developing the package to be delivered. The training timescale is currently being developed but is likely to be early 2022 before completion and available to go onto the run. Prior to going onto the run the vehicle will need a service and inspection and a couple of modifications have been identified which are currently being costed:</p> <ol style="list-style-type: none"> 1. Change the monitor from fixed 6000l/min to a variable rate monitor. 2. Add a screen to the pump bay to allow CCTV footage to be viewed by numerous personnel at the rear of the vehicle. 				

1313		EMERGENCY SERVICES MOBILE COMMUNICATIONS PROGRAMME (ESMCP)		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		Internally the project is meeting project timescales, however the National programme continues to experience major delays. Therefore, the projected savings from decommissioning Airwave are also delayed.		
Project Update				
<p>CFRS have cautiously agreed to explore the feasibility of 'Accelerated Deployment' subject to appropriate Business Case being presented to SMT when further information from the Programme is released. This is an Airwave and ESN 'Dual Fit', which will allow the Fire Sector to Onboard early and hopefully transition sooner than 2024-26 current target date. Further information to follow.</p> <p>NFCC Operational Communications Strategic Lead for ESN recently communicated the Home Office decision not to fund the Control Room upgrades necessary to continue with Airwave until full transition to ESN. Motorola are replacing aging technology in Control Rooms with Dispatch Communications Servers (DCS) CCI Ports. Airwave's ambition is that the upgrade and transition to DCS should be complete by the end of 2022. North West Fire Control (NWFC) is currently scheduled for Q4 2022.</p>				



Returns from the Fire Rescue Service (FRS) following discussions with their suppliers indicated that this could cost a total of £2m across the whole of England, but the estimates varied between FRSs and suppliers. NWFC are awaiting a quotation from Telent for the cost to implement DCS at NWFC. The initial budgetary estimate was in the range £179 - £225k.

Coverage testing of CFRS Critical Operational Locations is continuing at pace and areas of concern are being fed into the Programme. CFRS are expecting EE to communicate Coverage Solution options to CFRS once their own testing has taken place. EE will pay for these solutions at no cost to CFRS.

No changes on CPS Risk Profile.

1593		SPECIALS REVIEW		
PROJECT SPONSOR		Head of Operational Policy and Assurance	PROJECT MANAGER	Group Manager Operational Policy and Assurance
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
Following staff turnover in the Operational Policy and Assurance department a paper has been submitted to SMT outlining the current position of special appliances in CFRS. This is inclusive of current locations and staffing arrangements. The paper continues by summarising individual ongoing projects concerning particular assets before making proposals surrounding options for further workstreams which incorporate the previously agreed outputs for this review as part of IRMP 2020-24.				



Service Delivery

1556		ON-CALL PROGRAMME		
PROGRAMME SPONSOR		Head of Service Delivery	PROGRAMME MANAGER	Group Manager Cheshire West and Chester
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
Programme Update				
<p>During Q2 the On-Call Programme Team (OCPT) has continued to implement Departmental Latent Resourcing (DLR) and Wholetime Latent Resourcing (WLR) to provide additional support to availability. WLR was agreed and went live on 12th July 2021. DLR has continued to work well in Q2 with a total of 801 hours provided across the three months. WLR has gone live in July 2021 and involves utilising any additional staff to support On-Call availability in Q2 this has provided a total 209 hours with a total of nine staff moves. These initiatives are expected to deliver additional increases in On-Call availability in the longer term.</p> <p>Recruitment continued to be a key focus during the quarter. There are 31 applicants within the various stages of the application process. The OCPT have performed a review looking at the projected 3-year retirement forecast. They have placed stations into a priority order of recruitment and are now working on strategies with Covid restrictions being lifted. The intention of this is to improve the speed of throughput of the recruitment process.</p> <p>The team is now up to strength with six crew managers; however one has had an extended period of sickness which obviously has an impact. Currently there is only one watch manager which again puts a strain on what can be achieved in the daily role. The team is now managed by one station manager who has introduced the CAPS for recording and accounting of work achieved. This has seen a more efficient way of accounting for all the work completed. The team continue to be fully engaged in a programme of providing support to development On-Call firefighters and have been increasingly providing training to newly qualified or aspiring Incident Commanders to increase the number of ICA Firefighters. The team have increased this work dramatically and are assisting and increasing the speed of their development.</p> <p>Further work on the finance strand will commence in the future, with a particular focus on the composition of the budgets for each On-Call station watch and ensuring these are more appropriately aligned to establishment size, activity and operational demand at each location. This will involve a full review of the coding both for payroll and availability.</p> <p>Finally, the reporting structure within the OCPT is being reviewed again to ensure maximised output of the team. This will involve one of the On-Call Support Station Managers taking an increased role in line managing the Watch and Crew Manager cohort.</p>				



1578		EXPANSION OF RAPID RESPONSE RESCUE UNITS		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Service Delivery Manager – Halton and Warrington
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>The consultation on the National Operational Guidance Standard Operating Procedure (NOG SOP) has concluded with staff & working group. The representative bodies’ feedback continues.</p> <p>The first vehicles are still with the coachbuilders and expected sometime in October. This delay is based on supply chain issues. This has delayed the progress of the project. It is envisaged that once the first Rapid Response Rescue Units (RRRU) coach building is complete, and quality assured, they would start to roll out to CFRS, approximately, one every two weeks.</p> <p>There continues to be some supply chain issues with some inventory items, but this will not delay the roll out, as alternatives within existing stocks have been sources in the interim.</p> <p>To support the roll out a series of scenario exercises are planned with the Operational Assurance Training Team (OATT) at Sadler Road and on-call teams from Middlewich and Alsager (the first to receive a new RRRU). The representative bodies have been invited to attend these. CFRS will test the NOG SOP to support assurance. Unfortunately, due to the delay in coachbuilders, these exercises have now been postponed until early November 2021.</p> <p>On-call briefings have commenced with Middlewich and Alsager to work through NOG SOP with each team prior to go live. These will continue until all stations complete based on roll out plan.</p> <p>Driver training continues with each station, receiving new RRRU, anticipated to have a minimum of two RRRU drivers on receipt of their vehicle. Driver training will continue into 2022 to take all Emergency Fire Appliance Driver (EFAD) drivers on each station through the course.</p> <p>CFRS will then look to developing a course for those staff who are not EFAD drivers to drive the RRRU. CFRS are discussing the driver training implications of the new RRRU/Animal Rescue Unit for Bollington with the driver training team.</p> <p>Based on the current predictions with regards to coachbuilders the full roll of the initial ten RRRU ordered is likely to continue into 2022.</p>				



1582		REVIEW OF FLOOD/WATER RESPONSE PROVISION		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Group Manager - Cheshire East
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>Integrated Risk Management Plan (IRMP) 2020-24 Review of Flood / Water Response Provision in Cheshire 2021.</p> <p>A report was taken to SMT on Monday 27th September 2021. The report provided a number of options and recommendations following a review of flooding / swift water response provision across Cheshire. This review was carried out as part of the IRMP 2020-2024 to ensure that CFRS meets the emerging need of responding to severe weather events brought about by climate change.</p> <p>Following discussions at SMT further work has now been commissioned to answer the questions raised. This has now commenced including staff engagement focus groups and discussions with suppliers and procurement regarding expected lifespan of equipment, lead in times for purchasing. Plans support an internal pilot soft market test of the available flood suits prior to any purchase. Further discussion also to take place with Operational Assurance Training Team (OATT) regarding understanding the full impact and cost of maintaining the existing Swift water rescue stations prior to any decision being reached to upskill more stations to this capability. Further review of the data and utilisation to take place to support the recommendations made and report back to SMT in January 2022.</p> <p>Draft budget bids have been prepared and submitted in advance for financial planning purposes subject to recommendations being approved.</p>				

1588		DEVELOP A NEW WILDFIRE CAPABILITY		
PROJECT SPONSOR		Head of Service Delivery	PROJECT MANAGER	Station Manager - Macclesfield and Wilmslow
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
				
Project Update				
<p>All wildfire equipment has been delivered to the four stations with accompanying risk assessments and equipment orders.</p> <p>The Wildfire Personal Protective Equipment (PPE) has arrived for Congleton, Macclesfield and Poynton. This will be distributed to personnel during the week commencing 11th October 2021. The Wildfire PPE for Bollington is expected by the end of October 2021.</p>				



Delivery of the All-Terrain Vehicle has been delayed, however it is now expected during the week commencing 18th October 2021. Unfortunately, there is an interdependency with the Rapid Response Rescue Unit (RRRU) project and the vehicle that can tow the All-Terrain Vehicle is not expected until December 2021.

The CFRS Wildfire Tactical Advisor has delivered Fire Operations Group (FOG) Wildfire training to all watches on the four wildfire stations.

Six further delegates from CFRS have completed the three-day FOG course in Buxton.

The 'Go-live' milestone has been re-forecasted from June 2021 to December 2021.

Prevention and Protection

1058		SPRINKLER CAMPAIGN 2014	
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER
		Head of Prevention and Protection	
Previous status	Current status	<u>Explanation</u> (where status is red or amber)	
			
Project Update			
<p>All funding related to this project has now been transferred to the housing providers following completion of the three sprinkler installations. In total, seven blocks have been fitted with sprinklers as part of this project.</p> <p>The media aspects of the Onward Housing installation are still to be completed and will be done prior to the closedown being completed.</p> <p>A closedown and evaluation report will now be produced. Further sprinkler installations and funding expenditure will be tracked in project 1549 High Rise Sprinkler Campaign 2018.</p>			



1549		HIGH RISE SPRINKLER CAMPAIGN 2018			
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER		Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
					
Project Update					
<p>Work is ongoing to arrange a media opportunity with Guinness Housing Trust to celebrate and publicise the installation at Waverley Court, Crewe.</p> <p>The 9 installations in Cheshire West (Sanctuary) are now complete and work is underway to transfer funding and celebrate the achievements through media releases.</p> <p>Positive talks are continuing with Torus Housing regarding Kingsway House, Warrington after they have indicated that sprinklers will be included in a planned refurbishment program utilising the part funding from the Authority. Each of the submitted proposals for the refurbishment includes sprinklers.</p>					

1554		PROTECTION REVIEW			
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER		Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)			
					
Project Update					
<p>Now that agreement has been reached with the three relevant representative bodies work is now taking place to recruit to the relevant roles.</p> <p>The Crew Manager roles are being recruited as part of the service's annual promotion board process. Events have taken place with prospective Crew Manager's to discuss the roles and a transfer process has also been communicated.</p> <p>The Green Book roles are also currently advertised, and it is hoped that roles will be filled over the course of October/November.</p> <p>A closedown report will be completed following the recruitment processes.</p>					



1577 REVIEW OF THE RISK BASED INSPECTION PROGRAMME (RBIP)				
PROJECT SPONSOR		Head of Prevention and Protection	PROJECT MANAGER	Protection Manager
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		There has been some slippage against key milestones, but inspection activity continues.		
Project Update				
<p>SMT have approved the new RBIP and the Protection department is now working from the risk based data to identify non-domestic premises that require auditing.</p> <p>SAFFIRE development will take place in quarter three to support the new RBIP.</p> <p>Audits and audit outcomes will be monitored by Protection Office managers with feedback to be given at managers meetings.</p>				

ROAD SAFETY STRATEGY PLAN CHESHIRE				
PROJECT SPONSOR		Head of Prevention and Protection	PROJECT MANAGER	Head of Prevention and Station Manager - Deliberate Fire Reduction and Road Safety
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
		The impact of the Covid 19 pandemic slowed the initial progress of the Cheshire Road Safety Group (CRSG) review and the appointment of a lead for the review.		
Project Update				
<p>Current review of the Cheshire Road Safety Group is ongoing, there has been slippage on the timeline of the process due to COVID and delays in appointing the review lead and subsequently the workloads of the lead. The Chair of the Cheshire Road Safety Group has implemented measures to resolve the workload pressures. Individual partners have compiled consultation returns to inform the review.</p> <p>Senior leaders from Cheshire Police and Cheshire Fire and Rescue Service are due to meet to progress a co-ordinated approach for the Road Safety Strategy.</p> <p>CFRS continues to work daily with partners to deliver road safety activities, education and awareness to reduce accidents and deaths and injuries on Cheshire roads.</p>				



1594 SPRINKLERS SAVE LIVES CAMPAIGN 2021/22				
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
Project Update				
<p>Three campaigns have been delivered during Quarter Two via social media and the website with the following themes:</p> <p>July – Installers August – Misting systems September – Fire engineering (with the aim of encouraging businesses to think about costs vs benefits).</p> <p>The misting systems campaign triggered the most comments as the public and businesses were interested in the reasons why a misting system could be used instead of a sprinkler system.</p>				

1589 FIRE PROTECTION IN HOUSES OF MULTIPLE OCCUPATION				
PROJECT SPONSOR		Deputy Chief Fire Officer	PROJECT MANAGER	Head of Prevention and Protection
Previous status	Current status	<u>Explanation</u> (where status is red or amber)		
Project Update				
<p>Joint inspections of Houses of Multiple Occupation (HMO's) with CFRS Protection Officers and Local Authority Housing Officers are now underway throughout the county with 60 joint inspections for each unitary set as a target.</p> <p>The redrafted Memo of Understanding (MOU) was sent to all Local Authorities for signature on 3rd August 2021. Several requests have been made but there are still two signatures outstanding - Cheshire East & Halton. Protection Officers followed this up on 19th October 2021.</p> <p>Once the MOU is agreed, the newly designed information pamphlets will be released for use and will be delivered (by the Local Authorities) to occupiers by way of a mail drop and during inspections.</p>				



RISK MANAGEMENT

CPS Ref	Risk Detail	Risk Owner	Risk Score	Progress Update – Mitigation / Progress
	<p>The impact of a 3rd wave of Covid-19 infections and the increasing requirement to self-isolate is yet to be fully understood, but agile working arrangements mean that most project work can continue although this may still affect supply chains.</p> <p>The impact of Brexit on supply chains continues to be monitored.</p>			